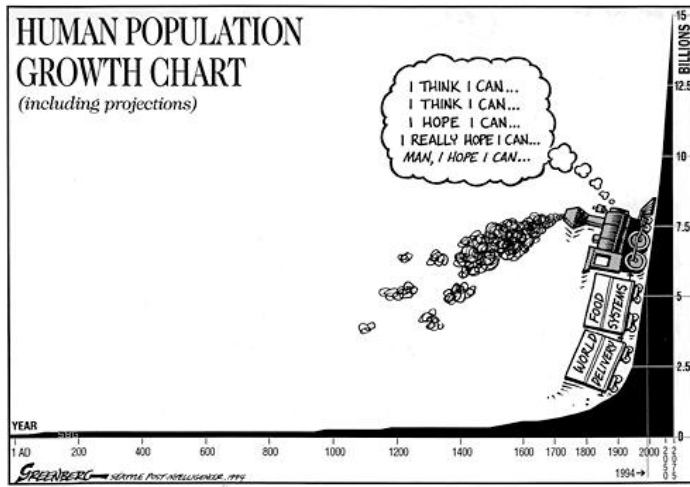




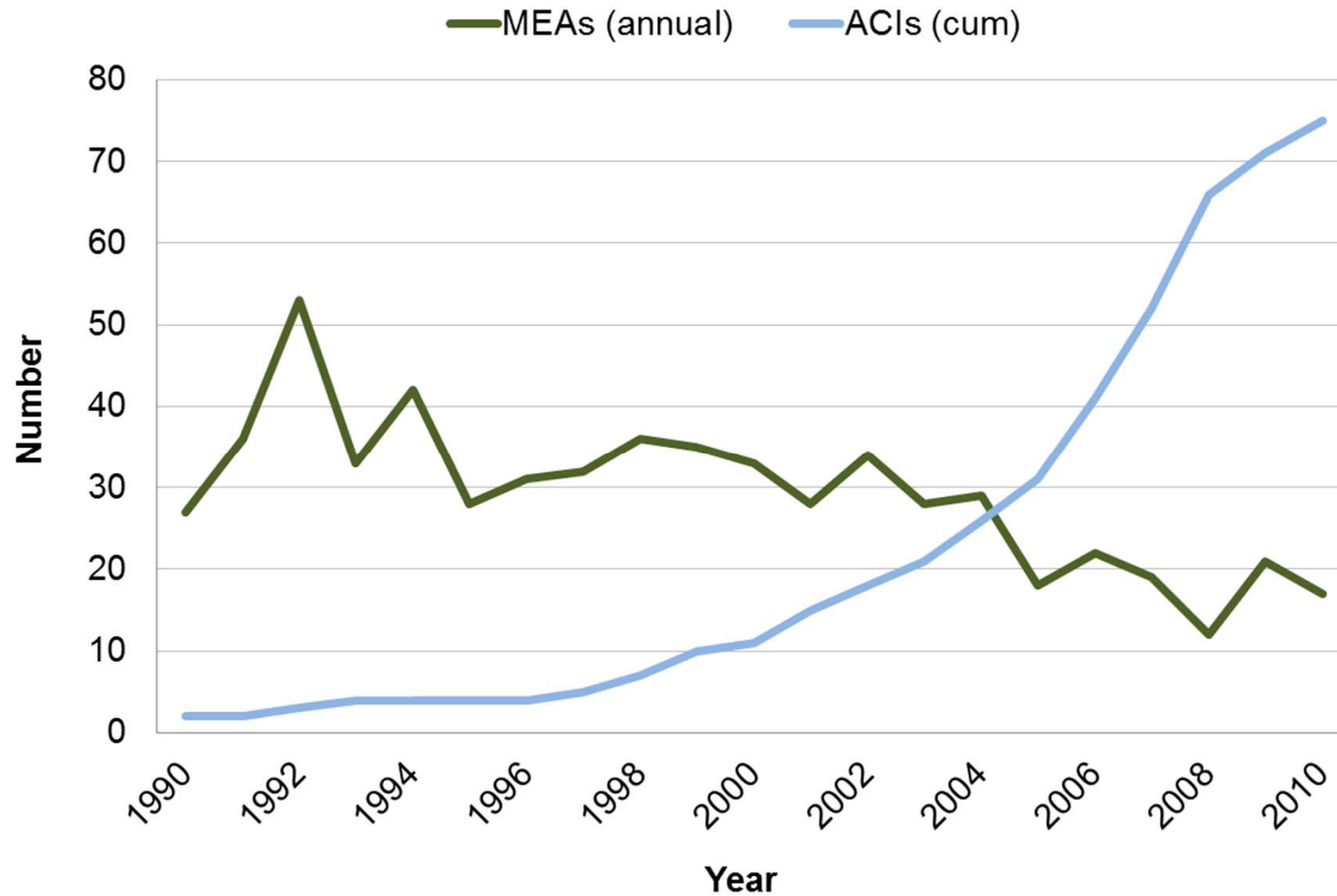
Building-blocks for successful multi-stakeholder partnerships

Oscar Widerberg, 31 October 2014, Global Perspectives @ OECD, Paris

Contemporary global challenges...



..require new modes of collaboration



Own analysis based on Mitchell, 2014; Hale, 2014

Are multi-stakeholder partnerships effective?

- Limited effectiveness
- Opaque procedures
- Unclear capacity



Nine building blocks for successful partnerships

ACTORS

1. Leadership
2. Partners

PROCESS

3. Goal-setting
4. Funding
5. Management
6. Monitoring, reporting, evaluation & learning
7. Funding

CONTEXT

7. Meta-governance
8. Problem structure
9. Political context

Getting the actors right...

1. Leadership



- Create momentum
- Guide process
- Foster group cohesion

2. Partners



- Combine the right resources and skills
- Create comparative advantage
- Prioritize inclusiveness

Getting the process right...

3. Goal-setting



- Create common vision and goals
- Ensure high ambitions and precision
- Align with global goals and norms

4. Funding



- Seek innovative funding solutions
- Diversify funding sources
- Invest in professional fund management

5. Management



- Establish independent Secretariat
- Invest in full-time professional staff
- Ensure professional process management

6. Monitoring, reporting, evaluation and learning



- Strive for transparency
- Create robust and measurable indicators
- Learn from mistakes and adapt behavior

Getting the context right...

7. Meta-governance



- Set minimum criteria for partnerships
- Entrust institution with vetting procedures
- Explore linkages between partnerships

8. Problem-structure



- Acknowledge differences in problems
- Adapt expectations
- Design according to problem-structure

9. Political & Social context



- Identify problems (e.g. corruption)
- Engage in capacity building
- Chose most favorable context

Wrapping up

- New types of collaboration are becoming commonplace
- Interaction between actors, process and context determines successfulness
- Invest in leadership, management, and monitoring, evaluation, reporting and learning
- Acknowledge the boundary constraints when assessing success

Thanks!



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